



BAART BEHAVIORAL HEALTH SERVICES, INC.

BBHS, Inc.

Administrative Office
1145 Market Street, 10th Floor
San Francisco, CA 94103

Telephone (415) 552-7914 www.baartprograms.com fax (415) 552-3455

June 9, 2017

VIA EMAIL/ORIGINAL AND TWO COPIES BY OVERNIGHT DELIVERY

Donna Jerry
Senior Health Policy Analyst
Green Mountain Care Board
State of Vermont
89 Main Street
Montpelier, VT 05620-3101

**RE: DOCKET NO. GMCB-011-017con, Proposed Establishment of an Opiate
Addiction Treatment Facility in St. Albans**

Dear Ms. Jerry:

Enclosed for filing with the Green Mountain Care Board is the original and two copies of BAART Behavioral Health Services, Inc.'s Certificate of Need Application Subject to Emergency Review in the above referenced matter. Also enclosed is the original and two copies of the Verification under Oath.

Thank you for all of your assistance to date and for the expediency with which you and the Board have addressed this matter.

Sincerely,

A handwritten signature in blue ink, appearing to read "DG", written over a white rectangular area.

Daniel Gutshenritter
Chief Financial Officer and Vice-President

**STATE OF VERMONT
GREEN MOUNTAIN CARE BOARD**

In re:)
)
) **Docket No. GMCB-011-17con**
Proposed Establishment of an)
Opiate Addiction Treatment Facility)
St. Albans, VT)

**CERTIFICATE OF NEED APPLICATION
SUBJECT TO EMERGENCY REVIEW**

Jurisdiction and Emergency Review

On May 25, 2017, BAART Behavioral Health Services, Inc. submitted a Letter of Intent conceding that the Green Mountain Care Board (the "Board") has Certificate of Need Jurisdiction to review the proposed project detailed below. The applicant requested an emergency approval process for the proposed project on the grounds that there was an emergency need in the State of Vermont as a result of the unexpected closure of Maple Leaf Treatment Center ("Maple Leaf") a/k/a Maple Leaf Farm. Due to the closure of Maple Leaf, there are no local Outpatient Drug Rehabilitation Clinic for St. Albans. There are approximately 170 patients traveling daily to Newport or Burlington to obtain Methadone and Detoxification Services.

In a letter dated May 31, 2017, the Board granted emergency review of the project.

A. DETAILED PROJECT DESCRIPTION

A Certificate of Need shall be granted if the applicant demonstrates and the board finds that the application is consistent with the Health Resource Allocation plan and it meets Statutory Criteria set forth in 18 V.S.A. 9437:

CON STANDARD 1.6: Applicants seeking to develop a new health care project shall explain how the applicant will collect and monitor data relating to health care quality and outcomes related to the proposed new health care project. To the extent practicable, such data collection and monitoring shall be aligned with related data collection and monitoring efforts, whether within the applicant's organization, other organizations or the government.

BAART in St. Albans will collect and monitor data through the Substance Abuse Treatment Information System (SATIS) related to the improvement of health care quality and outcomes in the following areas:

Docket No. GMCB-011-17con
Proposed Establishment of an Opiate
Addiction Treatment Facility in St. Albans

1. Goal: Social Supports
At least 25% of discharges maintain high or increase the number of social supports as compared to admit.
2. Goal: Treatment Retention
Maintain a 90-day retention rate of 80% for clients admitted for Medication Assisted Treatment.
3. Goal: Number of MAT People Served
Increase or maintain the number of people served in MAT programs.
4. Goal: Reduce the percent of people who need and do not receive specialty treatment for abuse or dependence in the last year.
5. Goal: Provide referral and / or interim services for individuals on the wait list for services.

CON STANDARD 1.9: Applicants proposing construction projects shall show that costs and methods of the proposed construction are necessary and reasonable. Applicants shall show that the project is cost-effective and that reasonable energy conservation measures have been taken.

The project consist of a full renovation of the Knight of Columbus meeting hall. As this facility did not have a floor plan that was conducive to our needs and our distinctive plan type, it was necessary to conduct a full interior remodel of the facility. We employed local Architects and Engineers to produce a standard set of construction documents that were approved by the local and state authorities.

CON STANDARD 1.10: Applicants proposing new health care projects requiring construction shall show such projects are energy efficient. As appropriate, applicants shall show that Efficiency Vermont, or an organization with similar expertise, has been consulted on the proposal.

We employed local Architects and Engineers to produce a standard set of construction documents that were approved by the local and state authorities.

CON STANDARD 1.11: Applicants proposing new health care projects requiring new construction shall demonstrate that new construction is the more appropriate alternative when compared to renovation.

Docket No. GMCB-011-17con
Proposed Establishment of an Opiate
Addiction Treatment Facility in St. Albans

The project in question is not new construction. We have purchased the building and working on a full demo and renovation.

CON STANDARD 1.12: New construction health care projects shall comply with the Guidelines for Design and Construction of Health Care Facilities as issued by the Facility Guidelines Institute (FGI), 2014 edition.

We employed local Architects and Engineers to produce a standard set of construction documents that were approved by the local and state authorities.

CON STANDARD 4.4: Applications involving substance abuse treatment services shall include an explanation of how such proposed project is consistent with the Department of Health's recommendations concerning effective substance abuse treatment or explain why such consistency should not be required.

BAART in St. Albans will follow the Vermont Hub and SPOKE model of services. It will operate as a specialty treatment center that will coordinate the care of individuals with complex opioid addictions and co-occurring opioid substance abuse and mental health conditions across the health and substance abuse treatment systems of care. This HUB will be committed to maintenance of long-term relationships with clients, as well as clinically appropriate referral services when a client is leaving our services, and in ensuring that clients are not lost to contact. As a grantee of the Vermont Department of Health, the HUB will provide the following opioid treatment services:

1. Medication assisted treatment for opioid dependence consistent with all federal and state regulations and buprenorphine treatment for the subset of Vermonters experiencing multiple relapses, complex co-occurring health and mental health conditions, and/or psychosocial challenges.
 2. Home Health Services that include Comprehensive Care Management, Care Coordination, Health Promotion, Comprehensive Transitional Care, Individual/Family Support, and Referral to Community and Social support Services.
 3. Comprehensive assessments and treatment protocols including individual and group therapy.
 4. Assessment and referral of services for Tobacco Use
 5. Priority admissions of pregnant women, IV users, recently release from residential and incarceration.
-

Docket No. GMCB-011-17con
Proposed Establishment of an Opiate
Addiction Treatment Facility in St. Albans

CON STANDARD 4.6: Applicants for mental health care, substance abuse treatment or primary care related certificates of need should demonstrate how integration of mental health, substance abuse and primary care will occur, including whether co-location of services is proposed.

As a regional treatment center, the HUB will serve as a Health Home as part of the Medicaid State Plan Amendment to encompass all the medical, behavioral health, and social supports and services need by a person with chronic conditions. The HUB will provide an auditable record that at least one coordinated Health Home Service was provided each month to each Medicaid beneficiary. It will be documented in the EMR. Coordination with medical providers (PCP's and OB's), probation and parole, economic services (encompassing DCF and Reach up), Vocational Rehab, and other service providers will be maintained through regular communications with these entities. The Treatment Center Director will be a regular participant in community health team meetings and provide education and gateways for this coordination. The HUB will achieve NCQA certification, which will also support and coordinate protocols to maintain this goal. Additionally, the HUB will provide support and consultation to primary care providers and to physician teams providing Buprenorphine treatment.

Descriptions of outpatient components/ Medical and Non-Medical Services

Outpatient service provision includes on site daily dispensing of maintenance medication (Methadone and Buprenorphine), comprehensive medical and psychosocial assessment, random urinalysis and breathalyzer testing. We provide intensive individual and group counseling, that includes evidence based therapeutic approaches such as cognitive behavioral therapy and relapse prevention. We provide case management by way of referral services, transition and aftercare planning, addiction and life skills education and collaboration with other community providers to treat the patient as a whole.

Medical and Non-Medical Services that will be available to residents on and off-site (including off-site provider names, their contractual or other arrangement with the applicant and the type of services provided)

We will not contract with any outside services.
We will put MOU's in place once we are opened and established.

Entity wide Organizational Chart

Please see ATT. A

B. FINANCIAL INFORMATION –
PLEASE SEE ST. ALBANS CON TABLE 06-08-17

Detailed Budget Spreadsheet reflecting all Capital and Annual Operating Costs to make the Project Fully Operational

Breakdown of Project staffing that includes the number of FTEs and expected salary/fringe for each

Financial Information Reflecting the Projects Financial Impacts and Feasibility

Financial Table 1 (Project Costs) and Financial Table 2 (Financing Arrangement)

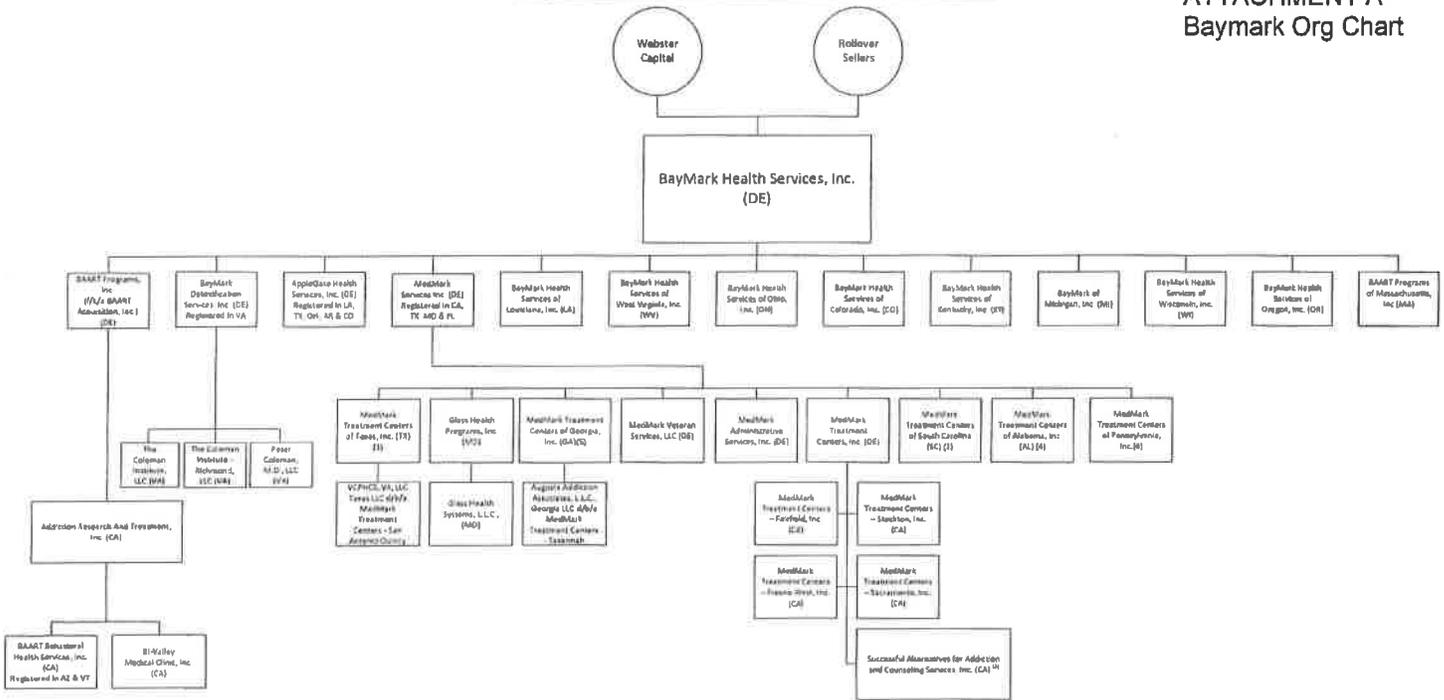
12 month Period Beginning Projected 2017 and ending with Projected 2020 (1) Profit and Loss Statement (2) Revenue Projections (3) Balance Sheets and (4) Cash Flows

C. CONSTRUCTION, RENOVATION OR IT COMPONENT TO THE PROJECT

Description and cost of any renovation, construction or IT Component to the Project
This project consist of an interior remodel for the cost of an +/- \$716,000.00.

BayMark Health Services, Inc. Organization Chart

ATTACHMENT A
Baymark Org Chart



(1) Operates clinics: d/b/a MedMark Treatment Centers Waco, d/b/a MedMark Treatment Centers Fort Worth, d/b/a MedMark Treatment Centers San Antonio Military, d/b/a MedMark Treatment Centers El Paso, d/b/a MedMark Treatment Centers Center, and d/b/a MedMark Treatment Centers Lufkin
 (2) Operates clinics: d/b/a MedMark Treatment Centers Vallejo and d/b/a MedMark Treatment Centers Hayward
 (3) Established for acquisitions in South Carolina
 (4) Operates two clinics: d/b/a MedMark Treatment Centers Dublin, and d/b/a MedMark Treatment Centers Oxford
 (5) Operates two clinics: d/b/a MedMark Treatment Centers Blairville, and d/b/a MedMark Treatment Centers Columbus
 (6) Operates two clinics: d/b/a MedMark Treatment Centers Greensburg and d/b/a MedMark Treatment Centers Blairville PA
 Glass Mental Health Foundation, Inc. - not for profit owns MedMark Treatment Centers Awakenings
 BAART Community Healthcare, Inc. - not for profit: CA, NE, NC

ST. ALBANS CON TABLE 06-08-17

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS**

Required Tables

When completing the tables please note that you need only fill-in the **shaded fields**. Fields with diagonal lines indicating **N/A** do not require an entry. The CON Application Form tables, when completed electronically, are set up to calculate totals as well as pre-populate fields in other tables for you. If you have any questions please contact Division staff. Also, please contact Division staff prior to determining if a given table may not be applicable for your project.

Applicants are encouraged to submit an electronic version of a completed application via attachment to email. Please send electronic versions as attachments to email addressed to:

jgarson@bishca.state.vt.us

<u>Table</u>	<u>Description</u>	
1	Project Costs	
2	Debt Financing Arrangement: Sources & Uses of Funds	
3A	Income Statement: Without Project	N/A
3B	Income Statement: Project Only	
3C	Income Statement: With Project (no 'fill-in' required)	
4A	Balance Sheet - Unrestricted Funds: Without Project	N/A
4B	Balance Sheet - Unrestricted Funds: Project Only	
4C	Balance Sheet - Unrestricted Funds: With Project (no 'fill-in' required)	
5A	Statement of Cash Flows: Without Project	N/A
5B	Statement of Cash Flows: Project Only	
5C	Statement of Cash Flows: With Project (no 'fill-in' required)	
6A	Revenue Source Projections: Without Project	N/A
6B	Revenue Source Projections: Project Only	
6C	Revenue Source Projections: With Project (no 'fill-in' required)	
7	Utilization Projections: Totals	
8	Utilization Projections: Project Specific	N/A
9	Staffing Projections: Totals	

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
ASSUMPTIONS**

	<u>7/1/17-6/30/18</u>	<u>7/1/18-6/30/19</u>	<u>7/1/19-6/30/20</u>
Table 1 & 2			
Table 3B			
Unduplicated Patients	150	180	205
Breakdown of Payor:			
Medicaid - Methadone	93	110	121
Medicaid - Suboxone	33	40	44
Commercial Insurance	4	10	20
Self-Pay	5	5	5
ADAP Grant	15	15	15
 Average Monthly Utilization Per Patient	 28	 28	 28
 <u>Staffing FTE</u>			
Physician	0.50	0.50	0.50
Non-MD's			
Clinic Director	1.00	1.00	1.00
Counselor Supervisor	1.00	2.00	3.00
Counselor	1.00	1.00	1.00
Dispensing Nurse	1.28	1.28	1.28
Receptionist	1.10	1.10	1.10
Security Guard	1.10	1.10	1.10
Total FTE	<u>6.98</u>	<u>7.98</u>	<u>8.98</u>
 <u>Fringe Benefits/Health Insurance</u>			
Payroll Taxes - 9.6% of Total Salaries			
Benefits - 12.2% of Total Salaries			
 <u>Depreciation/Amortization</u>			
Leasehold Improvements	\$ 47,733	\$ 71,600	\$ 71,600
Cost - \$716,000			
10-year Straight line amortization			
1st year - assume project completed in 4 months			
 Equipment/Furnishings	\$ 6,800	\$ 6,800	\$ 6,800
Cost - \$34,000			
5-year straight line depreciation			
 Facility Rental	\$ 93,500	\$ 96,400	\$ 99,300
 Administrative Overhead - 25% of Total Expenses	\$ 211,947	\$ 243,193	\$ 279,665
 Other Operating Expenses - based on historical expenditure per patient in existing BAART clinics			

Table 5B

Capital outlay from Baymark of \$750,500 to finance leaseholed project & equipment & furnishings
 Due From Third Parties - Turn-Over Days - 46 days
 Accounts Payable Turn Over Days - 30

NOTE: When completing this table make entries in the shaded fields only.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 1
PROJECT COSTS**

Construction Costs		
1. New Construction		\$ -
2. Renovation		\$631,345
3. Site Work		26,600
4. Fixed Equipment		2,950
5. Design/Bidding Contingency		\$0
6. Construction Contingency		\$0
7. Construction Manager Fee		25,500
8. Other (please specify)		-
Subtotal		\$ 686,395
Related Project Costs		
1. Major Moveable Equipment		\$ -
2. Furnishings, Fixtures & Other Equip.		\$34,000
3. Architectural/Engineering Fees		\$29,571
4. Land Acquisition		-
5. Purchase of Buildings		-
6. Administrative Expenses & Permits		\$534
7. Debt Financing Expenses (see below)		-
8. Debt Service Reserve Fund		-
9. Working Capital		-
10. Other (please specify)		-
Subtotal		\$ 64,105
Total Project Costs		\$ 750,500

Debt Financing Expenses		
1. Capital Interest		\$ -
2. Bond Discount or Placement Fee		-
3. Misc. Financing Fees & Exp. (issuance costs)		-
4. Other		-
Subtotal		\$ -
Less Interest Earnings on Funds		
1. Debt Service Reserve Funds		\$ -
2. Capitalized Interest Account		-
3. Construction Fund		-
4. Other		-
Subtotal		\$ -
Total Debt Financing Expenses		\$ -
feeds to line 7 above		

NOTE: When completing this table make entries in the shaded fields only.

BAART BEHAVIORAL HEALTH SERVICES

ST ALBANS

TABLE 2

DEBT FINANCING ARRANGEMENT, SOURCES & USES OF FUNDS

Sources of Funds			
1. Financing Instrument		Bond	
a. Interest Rate		0.0%	
b. Loan Period		To:	
c. Amount Financed			\$ -
2. Equity Contribution			750,500
3. Other Sources			
a. Working Capital			-
b. Fundraising			-
c. Grants			-
d. Other			-
Total Required Funds			\$ 750,500

Uses of Funds			
<u>Project Costs (feeds from Table 1)</u>			
1. New Construction		\$	-
2. Renovation			631,345
3. Site Work			26,600
4. Fixed Equipment			2,950
5. Design/Bidding Contingency			-
6. Construction Contingency			-
7. Construction Manager Fee			25,500
8. Major Moveable Equipment			-
9. Furnishings, Fixtures & Other Equip.			34,000
10. Architectural/Engineering Fees			29,571
11. Land Acquisition			-
12. Purchase of Buildings			-
13. Administrative Expenses & Permits			534
14. Debt Financing Expenses			-
15. Debt Service Reserve Fund			-
16. Working Capital			-
17. Other (please specify)			-
Total Uses of Funds			\$ 750,500

Total sources should equal total uses of funds.

NOTE: When completing this table make entries in the shaded fields only.

BAART BEHAVIORAL HEALTH SERVICES

ST ALBANS

**TABLE 3B
INCOME STATEMENT
PROJECT ONLY**

	Latest Actual Year	Budget	Proposed 7/1/17-6/30/18 1	Proposed 7/1/18-6/30/19 2	Proposed 7/1/19-6/30/20 3
Revenues					
Inpatient Care Revenue	N/A	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	N/A	-	1,043,263	1,252,180	1,420,764
Chronic/Rehab Revenue	N/A	-	-	-	-
SNF/ECF Patient Care Revenue	N/A	-	-	-	-
Swing Beds Patient Care Revenue	N/A	-	-	-	-
Gross Patient Care Revenue		\$ -	\$ 1,043,263	\$ 1,252,180	\$ 1,420,764
Disproportionate Share Payments	N/A	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt	N/A	-	-	-	-
Deductions from Revenue	N/A	-	(25,703)	(24,741)	(14,056)
Net Patient Care Revenue	N/A	\$ -	\$ 1,017,560	\$ 1,227,440	\$ 1,406,708
Other Operating Revenue	N/A	-	-	-	-
Total Operating Revenue	N/A	\$ -	\$ 1,017,560	\$ 1,227,440	\$ 1,406,708
Operating Expense					
Salaries (Non-MD)	N/A	\$ -	\$ 251,376	\$ 294,326	\$ 373,960
Frings Benefits (Non-MD)	N/A	-	55,644	65,220	82,972
Physician Fees/Salaries/Contracts/Fring	N/A	-	152,256	156,824	161,528
Health Care Provider Tax	N/A	-	-	-	-
Depreciation/Amortization	N/A	-	54,533	78,400	78,400
Interest	N/A	-	-	-	-
Other Operating Expense	N/A	-	545,926	621,193	701,465
Total Operating Expense	N/A	\$ -	\$ 1,059,735	\$ 1,215,963	\$ 1,398,325
Net Operating Income (Loss)	N/A	\$ -	\$ (42,175)	\$ 11,477	\$ 8,383
Non-Operating Revenue	N/A	-	-	-	-
Excess (Deficit) of Rev Over Exp	N/A	\$ -	\$ (42,175)	\$ 11,477	\$ 8,383

Latest actual numbers should tie to the hospital budget process.

NOTE: This table requires no 'fill-in' as it is populated automatically from Tables 3A & 3B.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 3C
INCOME STATEMENT
WITH PROJECT**

	Latest Actual Year	Budget	Proposed 7/1/17-6/30/18 1	Proposed 7/1/18-6/30/19 2	Proposed 7/1/19-6/30/20 3
Revenues					
Inpatient Care Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue		-	1,043,263	1,252,180	1,420,764
Chronic/Rehab Revenue		-	-	-	-
SNF/ECF Patient Care Revenue		-	-	-	-
Swing Beds Patient Care Revenue		-	-	-	-
Gross Patient Care Revenue	\$ -	\$ -	\$ 1,043,263	\$ 1,252,180	\$ 1,420,764
Disproportionate Share Payments	\$ -	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt		-	-	-	-
Deductions from Revenue		-	(25,703)	(24,741)	(14,056)
Net Patient Care Revenue	\$ -	\$ -	\$ 1,017,560	\$ 1,227,440	\$ 1,406,708
Other Operating Revenue		-	-	-	-
Total Operating Revenue	\$ -	\$ -	\$ 1,017,560	\$ 1,227,440	\$ 1,406,708
Operating Expense					
Salaries (Non-MD)	\$ -	\$ -	\$ 251,376	\$ 294,326	\$ 373,960
Frings Benefits (Non-MD)		-	55,644	65,220	82,972
Physician Fees/Salaries/Contracts/Fringes		-	152,256	156,824	161,528
Health Care Provider Tax		-	-	-	-
Depreciation/Amortization		-	54,533	78,400	78,400
Interest		-	-	-	-
Other Operating Expense		-	545,926	621,193	701,465
Total Operating Expense	\$ -	\$ -	\$ 1,059,735	\$ 1,215,963	\$ 1,398,325
Net Operating Income (Loss)	\$ -	\$ -	\$ (42,175)	\$ 11,477	\$ 8,383
Non-Operating Revenue		-	-	-	-
Excess (Deficlt) of Rev Over Exp	\$ -	\$ -	\$ (42,175)	\$ 11,477	\$ 8,383

Latest actual numbers should tie to the hospital budget process.

NOTE: When completing this table make entries in the shaded fields only.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 4B
BALANCE SHEET - UNRESTRICTED FUNDS
PROJECT ONLY**

ASSETS	Latest Actual	Budget	Proposed	Proposed	Proposed
	0	1	7/1/17-6/30/18 2	7/1/18-6/30/19 3	7/1/19-6/30/20 4
Current Assets					
Cash & Investments	N/A	\$ -	\$ 341,274	\$ 463,390	\$ 625,679
Patient Accounts Receivable, Gross	N/A	-	1,262	1,262	1,262
Less: Allowance for Uncollectable Accts.	N/A	-	(252)	(252)	(252)
Due from Third Parties	N/A	-	128,515	154,630	175,703
Other Current Assets	N/A	-	-	-	-
Total Current Assets	N/A	\$ -	\$ 470,799	\$ 619,030	\$ 802,392
Board Designated Assets					
Funded Depreciation	N/A	\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds	N/A	-	-	-	-
Other	N/A	-	-	-	-
Total Board Designated Assets	N/A	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment					
Land, Buildings & Improvements	N/A	\$ -	\$ 716,500	\$ 716,500	\$ 716,500
Fixed Equipment	N/A	-	34,000	34,000	34,000
Major Moveable Equipment	N/A	-	-	-	-
Construction in Progress	N/A	-	-	-	-
Total Property, Plant & Equipment	N/A	\$ -	\$ 750,500	\$ 750,500	\$ 750,500
Less: Accumulated Depreciation					
Land, Buildings & Improvements	N/A	\$ -	\$ (47,733)	\$ (119,333)	\$ (190,933)
Fixed Equipment	N/A	-	(8,800)	(13,600)	(20,400)
Major Moveable Equipment	N/A	-	-	-	-
Total Accumulated Depreciation	N/A	\$ -	\$ (54,533)	\$ (132,933)	\$ (211,333)
Total Net Property, Plant & Equipment	N/A	\$ -	\$ 695,967	\$ 617,567	\$ 539,167
Other Long-Term Assets	N/A	\$ -	\$ -	\$ -	\$ -
TOTAL ASSETS	N/A	\$ -	\$ 1,166,766	\$ 1,236,597	\$ 1,341,559
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable	N/A	\$ -	\$ 27,832	\$ 31,501	\$ 35,151
Salaries, Wages & Payroll Taxes Payable	N/A	-	377,623	424,497	508,308
Estimated Third-Party Settlements	N/A	-	-	-	-
Other Current Liabilities	N/A	-	52,987	60,798	69,916
Current Portion of Long-Term Debt	N/A	-	-	-	-
Total Current Liabilities	N/A	\$ -	\$ 458,442	\$ 516,796	\$ 613,375
Long-Term Debt					
Bonds & Mortgages Payable	N/A	\$ -	\$ -	\$ -	\$ -
Capital Lease Obligations	N/A	-	-	-	-
Other Long-Term Debt	N/A	-	-	-	-
Total Long-Term Debt	N/A	\$ -	\$ -	\$ -	\$ -
Total Other Non-Current Liabilities	N/A	\$ -	\$ -	\$ -	\$ -
Total Liabilities	N/A	\$ -	\$ 458,442	\$ 516,796	\$ 613,375
Retained Earnings					
Capital Contribution	\$ -	\$ -	\$ 750,500	\$ 750,500	\$ 750,500
Retained Earnings (Deficit)	-	-	(42,176)	(30,699)	(22,316)
Net Retained Earnings	\$ -	\$ -	\$ 708,324	\$ 719,801	\$ 728,184
TOTAL LIABILITIES & RETAINED EARNINGS	N/A	\$ -	\$ 1,166,766	\$ 1,236,597	\$ 1,341,559

NOTE: This table requires no 'fill-in' as it is populated automatically from Tables 4A & 4B.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 4C
BALANCE SHEET - UNRESTRICTED FUNDS
WITH PROJECT**

ASSETS	Latest Actual	Budget	Proposed	Proposed	Proposed
	0	1	7/1/17-6/30/18	7/1/18-6/30/19	7/1/19-6/30/20
			2	3	4
Current Assets					
Cash & Investments		\$ -	\$ 341,274	\$ 463,390	\$ 625,679
Patient Accounts Receivable, Gross		-	1,262	1,262	1,262
Less: Allowance for Uncollectable Accts.		-	(252)	(252)	(252)
Due from Thrd Parties		-	128,515	154,630	175,703
Other Current Assets		-	-	-	-
Total Current Assets	\$ -	\$ -	\$ 470,799	\$ 619,030	\$ 802,392
Board Designated Assets					
Funded Depreciation		\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds		-	-	-	-
Other		-	-	-	-
Total Board Designated Assets	\$ -	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment					
Land, Buildings & Improvements		\$ -	\$ 716,500	\$ 716,500	\$ 716,500
Fixed Equipment		-	34,000	34,000	34,000
Major Moveable Equipment		-	-	-	-
Construction In Progress		-	-	-	-
Total Property, Plant & Equipment	\$ -	\$ -	\$ 750,500	\$ 750,500	\$ 750,500
Less: Accumulated Depreciation					
Land, Buildings & Improvements		\$ -	\$ (47,733)	\$ (119,333)	\$ (190,933)
Fixed Equipment		-	(6,800)	(13,600)	(20,400)
Major Moveable Equipment		-	-	-	-
Total Accumulated Depreciation	\$ -	\$ -	\$ (54,533)	\$ (132,933)	\$ (211,333)
Total Net Property, Plant & Equipment	\$ -	\$ -	\$ 695,967	\$ 617,567	\$ 539,167
Other Long-Term Assets					
		\$ -	\$ -	\$ -	\$ -
TOTAL ASSETS	\$ -	\$ -	\$ 1,166,766	\$ 1,236,597	\$ 1,341,559
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable		\$ -	\$ 27,832	\$ 31,501	\$ 35,151
Salaries, Wages & Payroll Taxes Payable		-	377,623	424,497	508,308
Estimated Third-Party Settlements		-	-	-	-
Other Current Liabilities		-	52,987	60,798	69,916
Current Portion of Long-Term Debt		-	-	-	-
Total Current Liabilities	\$ -	\$ -	\$ 458,442	\$ 516,796	\$ 613,375
Long-Term Debt					
Bonds & Mortgages Payable		\$ -	\$ -	\$ -	\$ -
Capital Lease Obligations		-	-	-	-
Other Long-Term Debt		-	-	-	-
Total Long-Term Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Non-Current Liabilities					
		\$ -	\$ -	\$ -	\$ -
Total Liabilities	\$ -	\$ -	\$ 458,442	\$ 516,796	\$ 613,375
Retained Earnings					
Capital Contribution	\$ -	\$ -	\$ 750,500	\$ 750,500	\$ 750,500
Retained Earnings (Deficit)	-	-	(42,176)	(30,699)	(22,316)
Net Retained Earnings	\$ -	\$ -	\$ 708,324	\$ 719,801	\$ 728,184
TOTAL LIABILITIES & RETAINED EARNINGS	\$ -	\$ -	\$ 1,166,766	\$ 1,236,597	\$ 1,341,559

NOTE: This table requires no 'fill-in' as it automatically populates from Tables 4B, 5A and 5B.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 5B
STATEMENT OF CASH FLOWS
PROJECT ONLY**

	Latest Actual	Budget	Proposed	Proposed	Proposed
	0	1	7/1/17-6/30/18	7/1/18-6/30/19	7/1/19-6/30/20
			2	3	4
Beginning Cash	N/A		\$ -	\$ 341,274	\$ 463,390
Operations					
Excess revenues over expenses	N/A	-	(42,175)	11,477	8,383
Depreciation / Amortization	N/A	-	54,533	78,400	78,400
(Increase)/Decrease Patient A/R	N/A	-	(1,010)	-	-
(Increase)/Decrease Other Changes	N/A	-	329,927	32,240	75,506
Subtotal Cash from Operations	N/A	\$ -	\$ 341,275	\$ 122,117	\$ 162,289
Investing Activity					
Capital Spending					
Capital	N/A				
Capitalized Interest	N/A				
Change in accum depr less depreciation	N/A	-	-	-	-
(Increase) Decrease in capital assets	N/A	-	(750,500)	-	-
Subtotal Capital Spending	N/A	\$ -	\$ (750,500)	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation	N/A	-	-	-	-
Other LT assets & escrowed bonds & other	N/A	-	-	-	-
Subtotal (Increase) / Decrease	N/A	\$ -	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	N/A	\$ -	\$ (750,500)	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages	N/A	-	-	-	-
Repayment	N/A	-	-	-	-
Capital lease & other long term debt	N/A	-	-	-	-
Subtotal Cash from Financing Activity	N/A	\$ -	\$ -	\$ -	\$ -
Other Changes (please describe)					
Manual adjustment	N/A				
Other	N/A				
Change in fund balance less net income	N/A	-	750,499	(0)	0
Other	N/A				
Subtotal Other Changes	N/A	\$ -	\$ 750,499	\$ (0)	\$ 0
Net Increase (Decrease) in Cash	N/A	\$ -	\$ 341,274	\$ 122,117	\$ 162,289
Ending Cash	N/A	\$ -	\$ 341,274	\$ 463,390	\$ 625,679

NOTE: This table requires no 'fill-in' as it is populated automatically from Tables 5A & 5B.

BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 5C
STATEMENT OF CASH FLOWS
WITH PROJECT

	Latest Actual	Budget	Proposed	Proposed	Proposed	
	0	1	7/1/17-6/30/18	7/1/18-6/30/19	7/1/19-6/30/20	
	0	1	2	3	4	
Beginning Cash	\$	-	\$	-	\$ 341,274	\$ 463,390
Operations						
Excess revenues over expenses		-	(42,175)	11,477	8,383	
Depreciation / Amortization		-	54,533	78,400	78,400	
(Increase)/Decrease Patient A/R		-	(1,010)	-	-	
(Increase)/Decrease Other Changes		-	329,927	32,240	75,506	
Subtotal Cash from Operations	\$ -	\$ -	\$ 341,275	\$ 122,117	\$ 162,289	
Investing Activity						
Capital Spending						
Capital		-	-	-	-	
Capitalized Interest		-	-	-	-	
Change in accum depr less depreciation		-	-	-	-	
(Increase) Decrease in capital assets		-	(750,500)	-	-	
Subtotal Capital Spending	\$ -	\$ -	\$ (750,500)	\$ -	\$ -	
(Increase) / Decrease						
Funded Depreciation		-	-	-	-	
Other LT assets & escrowed bonds & other		-	-	-	-	
Subtotal (Increase) / Decrease	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal Cash from Investing Activity	\$ -	\$ -	\$ (750,500)	\$ -	\$ -	
Financing Activity						
Debt (increase) decrease						
Bonds & mortgages		-	-	-	-	
Repayment		-	-	-	-	
Capital lease & other long term debt		-	-	-	-	
Subtotal Cash from Financing Activity	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Changes (please describe)						
Manual adjustment		-	-	-	-	
Other		-	-	-	-	
Change in fund balance less net income		-	750,499	(0)	0	
Other		-	-	-	-	
Subtotal Other Changes	\$ -	\$ -	\$ 750,499	\$ (0)	\$ 0	
Net Increase (Decrease) in Cash	\$ -	\$ -	\$ 341,274	\$ 122,117	\$ 162,289	
Ending Cash	\$ -	\$ -	\$ 341,274	\$ 463,390	\$ 625,679	

NOTE: When completing this table make entries in the shaded fields only.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 6B
REVENUE SOURCE PROJECTIONS
PROJECT ONLY**

	Latest Actual 0	% of Total	Budget 1	% of Total	Proposed 7/1/17-6/30/18 2	% of Total	Proposed 7/1/18-6/30/19 3	% of Total	Proposed 7/1/19-6/30/20 4	% of Total
Gross Inpatient Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Outpatient Revenue										
Medicare	N/A		\$ -	#DIV/0!		0.0%		0.0%		0.0%
Medicaid	N/A		-	#DIV/0!	909,471	87.2%	1,086,102	86.7%	1,194,712	84.1%
Commercial	N/A		-	#DIV/0!	27,687	2.7%	59,974	4.8%	119,947	8.4%
Self Pay	N/A		-	#DIV/0!	15,141	1.5%	15,141	1.2%	15,141	1.1%
Free Care / Bad Debt	N/A		-	#DIV/0!		0.0%		0.0%		0.0%
Other	N/A		-	#DIV/0!	90,963	8.7%	90,963	7.3%	90,963	6.4%
	N/A		\$ -	#DIV/0!	\$ 1,043,263	100.0%	\$ 1,252,180	100.0%	\$ 1,420,764	100.0%
Gross Other Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Patient Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	N/A		-	#DIV/0!	909,471	87.2%	1,086,102	86.7%	1,194,712	84.1%
Commercial	N/A		-	#DIV/0!	27,687	2.7%	59,974	4.8%	119,947	8.4%
Self Pay	N/A		-	#DIV/0!	15,141	1.5%	15,141	1.2%	15,141	1.1%
Free Care / Bad Debt	N/A		-	#DIV/0!		0.0%		0.0%		0.0%
Other	N/A		-	#DIV/0!	90,963	8.7%	90,963	7.3%	90,963	6.4%
	N/A		\$ -	#DIV/0!	\$ 1,043,263	100.0%	\$ 1,252,180	100.0%	\$ 1,420,764	100.0%
Deductions from Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	N/A		-	#DIV/0!	22,737	88.5%	21,722	87.8%	11,947	85.0%
Commercial	N/A		-	#DIV/0!	692	2.7%	1,199	4.8%	1,199	8.5%
Self Pay	N/A		-	#DIV/0!		0.0%		0.0%		0.0%
Free Care / Bad Debt	N/A		-	#DIV/0!		0.0%		0.0%		0.0%
Other	N/A		-	#DIV/0!	2,274	8.8%	1,819	7.4%	910	6.5%
	N/A		\$ -	#DIV/0!	\$ 25,703	100.0%	\$ 24,741	100.0%	\$ 14,056	100.0%
Net Patient Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	N/A		-	#DIV/0!	886,734	87.1%	1,064,380	86.7%	1,182,765	84.1%
Commercial	N/A		-	#DIV/0!	26,995	2.7%	58,774	4.8%	118,748	8.4%
Self Pay	N/A		-	#DIV/0!	15,141	1.5%	15,141	1.2%	15,141	1.1%
Free Care / Bad Debt	N/A		-	#DIV/0!		0.0%		0.0%		0.0%
Other	N/A		-	#DIV/0!	88,689	8.7%	89,144	7.3%	90,054	6.4%
DSP*	N/A		N/A		N/A		N/A		N/A	
	N/A		\$ -	#DIV/0!	\$ 1,017,560	100.0%	\$ 1,227,440	100.0%	\$ 1,406,708	100.0%

Latest actual numbers should tie to the hospital budget process.

* Disproportionate share payments
6/9/2017
Health Care Administration

NOTE: This table requires no 'fill-in' as it will automatically populate from Tables 6A & 6B.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 6C
REVENUE SOURCE PROJECTIONS
WITH PROJECT**

	Latest Actual	% of	Budget	% of	Proposed	% of	Proposed	% of	Proposed	% of
	0	Total	1	Total	7/1/17-6/30/18	Total	7/1/18-6/30/19	Total	7/1/19-6/30/20	Total
Gross Inpatient Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Outpatient Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	-	#DIV/0!	-	#DIV/0!	909,471	87.2%	1,086,102	86.7%	1,194,712	84.1%
Commercial	-	#DIV/0!	-	#DIV/0!	27,687	2.7%	59,974	4.8%	119,947	8.4%
Self Pay	-	#DIV/0!	-	#DIV/0!	15,141	1.5%	15,141	1.2%	15,141	1.1%
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	0.0%	-	0.0%	-	0.0%
Other	-	#DIV/0!	-	#DIV/0!	90,963	8.7%	90,963	7.3%	90,963	6.4%
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ 1,043,263	100.0%	\$ 1,252,180	100.0%	\$ 1,420,764	100.0%
Gross Other Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Patient Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	-	#DIV/0!	-	#DIV/0!	909,471	87.2%	1,086,102	86.7%	1,194,712	84.1%
Commercial	-	#DIV/0!	-	#DIV/0!	27,687	2.7%	59,974	4.8%	119,947	8.4%
Self Pay	-	#DIV/0!	-	#DIV/0!	15,141	1.5%	15,141	1.2%	15,141	1.1%
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	0.0%	-	0.0%	-	0.0%
Other	-	#DIV/0!	-	#DIV/0!	90,963	8.7%	90,963	7.3%	90,963	6.4%
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ 1,043,263	100.0%	\$ 1,252,180	100.0%	\$ 1,420,764	100.0%
Deductions from Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	-	#DIV/0!	-	#DIV/0!	22,737	88.5%	21,722	87.8%	11,947	85.0%
Commercial	-	#DIV/0!	-	#DIV/0!	692	2.7%	1,199	4.8%	1,199	8.5%
Self Pay	-	#DIV/0!	-	#DIV/0!	-	0.0%	-	0.0%	-	0.0%
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	0.0%	-	0.0%	-	0.0%
Other	-	#DIV/0!	-	#DIV/0!	2,274	8.8%	1,819	7.4%	910	6.5%
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ 25,703	100.0%	\$ 24,741	100.0%	\$ 14,056	100.0%
Net Patient Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	-	#DIV/0!	-	#DIV/0!	886,734	87.1%	1,064,380	86.7%	1,182,765	84.1%
Commercial	-	#DIV/0!	-	#DIV/0!	26,995	2.7%	58,774	4.8%	118,748	8.4%
Self Pay	-	#DIV/0!	-	#DIV/0!	15,141	1.5%	15,141	1.2%	15,141	1.1%
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	0.0%	-	0.0%	-	0.0%
Other	-	#DIV/0!	-	#DIV/0!	88,689	8.7%	89,144	7.3%	90,054	6.4%
DSP*	-	#DIV/0!	-	#DIV/0!	-	0.0%	-	0.0%	-	0.0%
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ 1,017,560	100.0%	\$ 1,227,440	100.0%	\$ 1,408,708	100.0%

Latest actual numbers should tie to the hospital budget process.

* Disproportionate share payments

NOTE: When completing this table make entries in the shaded fields only.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 7
UTILIZATION PROJECTIONS
TOTALS**

A: WITHOUT PROJECT		Latest Actual	Budget	Proposed Year 1	Proposed Year 2	Proposed Year 3
			1	2	3	4
Inpatient Utilization						
Staffed Beds						
Admissions						
Patient Days						
Average Length of Stay						
Outpatient Utilization						
All Outpatient Visits						
OR Procedures						
Observation Units						
Physician Office Visits						
Ancillary						
All OR Procedures						
Emergency Room Visits						
Adjusted Statistics						
Adjusted Admissions						
Adjusted Patient Days						

B: PROJECT ONLY		Latest Actual	Budget	Proposed 7/1/17-6/30/18	Proposed 7/1/18-6/30/19	Proposed 7/1/19-6/30/20
		0	1	2	3	4
Inpatient Utilization						
Staffed Beds		N/A	-	-	-	-
Admissions		N/A	-	-	-	-
Patient Days		N/A	-	-	-	-
Average Length of Stay		N/A	-	-	-	-
Outpatient Utilization						
All Outpatient Visits		N/A	-	50,400	60,379	66,972
OR Procedures		N/A	-	-	-	-
Observation Units		N/A	-	-	-	-
Physician Office Visits		N/A	-	-	-	-
Ancillary						
All OR Procedures		N/A	-	-	-	-
Emergency Room Visits		N/A	-	-	-	-
Adjusted Statistics						
Adjusted Admissions		N/A	-	-	-	-
Adjusted Patient Days		N/A	-	-	-	-

C: WITH PROJECT		Latest Actual	Budget	Proposed Year 1	Proposed Year 2	Proposed Year 3
		0	1	2	3	4
Inpatient Utilization						
Staffed Beds		-				
Admissions		-	-	-	-	-
Patient Days		-	-	-	-	-
Average Length of Stay		-				
Outpatient Utilization						
All Outpatient Visits		-	-	50,400	60,379	66,972
OR Procedures		-	-	-	-	-
Observation Units		-	-	-	-	-
Physician Office Visits		-	-	-	-	-
Ancillary						
All OR Procedures		-	-	-	-	-
Emergency Room Visits		-	-	-	-	-
Adjusted Statistics						
Adjusted Admissions		-				
Adjusted Patient Days		-				

NOTE: When completing this table make entries in the shaded fields only.

**BAART BEHAVIORAL HEALTH SERVICES
ST ALBANS
TABLE 9
STAFFING PROJECTIONS
TOTALS**

A: WITHOUT PROJECT		Latest Actual	Budget	Proposed 7/1/17-6/30/18	Proposed 7/1/18-6/30/19	Proposed 7/1/19-6/30/20
			1	2	3	4
Non-MD FTEs						
Total General Services						
Total Inpatient Routine Services						
Total Outpatient Routine Services						
Total Ancillary Services						
Total Other Services						
Total Non-MD FTEs		0.0	0.0	0.0	0.0	0.0
Physician FTEs						
Direct Service Nurse FTEs						

B: PROJECT ONLY		Latest Actual	Budget	Proposed 7/1/17-6/30/18	Proposed 7/1/18-6/30/19	Proposed 7/1/19-6/30/20
		0	1	2	3	4
Non-MD FTEs						
Total General Services		N/A				
Total Inpatient Routine Services		N/A				
Total Outpatient Routine Services		N/A		6.48	7.48	8.48
Total Ancillary Services		N/A				
Total Other Services		N/A				
Total Non-MD FTEs		N/A	0.0	6.5	7.5	8.5
Physician Services						
Direct Service Nurse FTEs						

C: WITH PROJECT		Latest Actual	Budget	Proposed 7/1/17-6/30/18	Proposed 7/1/18-6/30/19	Proposed 7/1/19-6/30/20
		0	1	2	3	4
Non-MD FTEs						
Total General Services			0.0	0.00	0.00	0.00
Total Inpatient Routine Services			0.0	0.00	0.00	0.00
Total Outpatient Routine Services			0.0	6.48	7.48	8.48
Total Ancillary Services			0.0	0.00	0.00	0.00
Total Other Services			0.0	0.00	0.00	0.00
Total Non-MD FTEs		0.0	0.0	6.5	7.5	8.5
Physician Services						
Direct Service Nurse FTEs						

Verification Under Oath

**STATE OF VERMONT
GREEN MOUNTAIN CARE BOARD**

In re:)
) **Docket No. GMCB-011-17con**
Proposed Establishment of an)
Opiate Addiction Treatment Facility in)
St. Albans, VT)

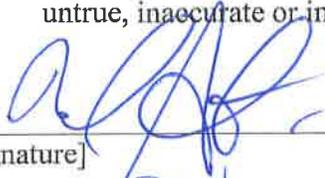
Verification Under Oath to file with Certificate of Need Application, correspondence and additional information subsequent to filing an Application.

[Officer or other deponent], being duly sworn, states on oath as follows:

1. My name is Daniel Gutschenritter. I am the Vice-President and Treasurer of BAART Behavioral Health Services, Inc. I have reviewed the Certificate of Need Application Detailed Job Description, Financial Information, Construction, Renovation or IT Component to the Project.
2. Based on my personal knowledge and after diligent inquiry, I attest that the information contained in Detailed Job Description, Financial Information, Construction, Renovation or IT Component to the Project is true, accurate and complete, does not contain any untrue statement of a material fact, and does not omit to state a material fact.
3. My personal knowledge of the truth, accuracy and completeness of the information contained in the Detailed Job Description, Financial Information, Construction, Renovation or IT Component to the Project is based upon either my actual knowledge of the subject information or upon information reasonably believed by me to be true and reliable and provided to me by the individuals identified below in paragraph 4. Each of these individuals has also certified that the information they have provided is true, accurate and complete, does not contain any untrue statement of a material fact and does not omit to state a material fact.
4. The following individuals have provided information or documents to me in connection with Detailed Job Description, Financial Information, Construction, Renovation or IT Component to the Project and each individual has certified, based either upon his or her actual knowledge of the subject information or, where specifically identified in such certification, based on information reasonably believed by the individual to be reliable, that the information or documents provided are true, accurate and complete, do not contain any untrue statement of a material fact, and do not omit to state a material fact:

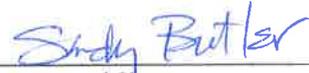
Helen Cabiles, Director – Billing and Collection
Jason Goguen, Regional Director of Operations
Brandon Scarbrough, Project Manager

5. In the event that the information contained in the [Detailed Job Description, Financial Information, Construction, Renovation or IT Component to the Project] becomes untrue, inaccurate or incomplete in any material respect, I acknowledge my obligation to notify the Green Mountain Care Board and to supplement the [Detailed Job Description, Financial Information, Construction, Renovation or IT Component to the Project] as soon as I know, or reasonably should know, that the information or document has become untrue, inaccurate or incomplete in any material respect.



[Signature]

On 6/13/2017 Daniel Gutschewitz appeared before me and swore to the truth, accuracy and completeness
(Date) (Name)
of the foregoing.



Notary public
My commission expires [date]
[Seal]

